

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED] HOA Board:

As I'm sure you are aware, I decided to move into this community about 1.5 years ago. Prior to my decision, one of my caveats was the approximately ~26% increase in HOA assessments (from \$40 to the current \$54 per month). As I am sure you are all also aware, high and increasing monthly assessments can be seen as a negative to a home's re-sale value.

With this being said, I decided to move to our community and keep an eye on assessments by:

1. Attending the HOA Monthly Meetings
2. Reading historical HOA Board Meeting Minutes
3. Familiarizing myself with the HOA financial documents
4. Asking questions regarding our on-going association operational costs

In reviewing relatively recent HOA Board Meeting Minutes, I discovered there were discussions regarding the raising of assessments to around ~\$60-65 per month and that there were also questions regarding the high amounts of Postage and Copies Budget Line Item (item 5135) costs. These two (2) pieces of data, along with answers to my questions at meetings, got me looking more closely into item 5135 (Postage and Copies) costs.

Description of the Postage and Copies line item per [REDACTED] [Operating Budget BOD Resolution – 9-20-13.pdf](#) below:

Item 5135 - POSTAGE AND COPIES

5135 - Postage & Copies: This line item anticipates the postage for communicating with homeowners on a regular basis including any monthly mailings to homeowners plus the additional costs in the months of February and March for annual meeting mailings as required by legislation. This will account for approximately \$4.00 per lot for both mailings (not each mailing). The month of November reflects end of year budget and coupon book mailings.

As you can see from above, this line item anticipates Postage costs (USPS rate per AAM Contract Exhibit A - Supplemental Costs) and Copy costs (\$.15 per [REDACTED] Contract Exhibit A - Supplemental Costs) for communications to homeowners, yet in actuality, it seems we are paying variable rates/costs for HOA Printing and HOA Processing (Examples A and B, E and F), which are substantially increasing the costs of these communications.

Also, if you look at Item B, it appears we paid \$5.10 for the Coupon Books in 2014 and also paid for printing of said books at \$.44 per book.

Nowhere in the Contracts and Supplemental Costs that I looked at does it mention a HOA Printing fee or a HOA Processing fee, or a schedule describing these costs' variability.

[REDACTED]

Furthermore, the invoice from [REDACTED] (Item C) shows these costs as Printing and Mailing.

In addition to the variable costs relating to HOA Printing and HOA Processing substantially adding to the amount of monthly communications costs, I found that the budgeting of the 5135 line item is being woefully performed. Per the document (QUESTIONS FOR BOARD) I was handed at the 2015 [REDACTED] HOA Annual Meeting on Tuesday, March 15, 2016 (Item G) using past time frame actuals is an important aspect in determining how to budget the next time frames budgeted amount. This aspect is sorely lacking in regards to item 5135.

For a comparison I created a spreadsheet of the budgets for Postage and Copies (Postage and Copies [5135] Budget Comparison, Item H), as well as a spreadsheet for another variable cost, Electricity (Electricity [5205] Budget Comparison, Item I). As you can see in comparing these 2 spreadsheets, the Postage and Copies budgeted amounts are vastly different and occur substantially more often than Electricity.

As we all know, proper budgeting and a firm knowledge of all variable and fixed costs are key in keeping HOA costs maintained and assessments at their proper level.

With that being said, I would like a discussion at the next HOA Board Meeting regarding the following items:

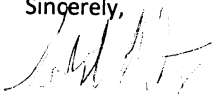
- **HOA Printing and HOA Processing** Variable Costs/Fees
- **Postage and Copies** HOA Balance Sheet/Budget line Item not matching AAM invoice **Printing and Mailing**
- Proper Budget Creation
- Initiating a full and complete Financial Audit on the HOA
- Separate and amortize the 429 (count) Coupon Book fees and use 5135.03 for the books for new homeowners; like the previous AAM PM (Brent Berner) incorrectly thought was occurring (Item D)
- [REDACTED] Contract Exhibit A - Supplemental Costs document (Item J)
- Not using item 5135 as a budgeting 'catchall' item

In addition, it appears that in the Board Packet [REDACTED] provides the Board, there isn't individual receipts/costs listed, just a total for each item. I feel someone on the Board needs to be receiving and checking/verifying these receipts as this is a core fiduciary duty of the Board.

In conclusion, I am relatively happy with my decision to move to this community and it is maintained fairly well; However, I feel that:

- Too much trust and control is placed in the hands of the HOA management company
- Board has been too quick to raise assessments instead of looking at cutting costs first
- Someone on the Board needs to have a firm understanding of ALL HOA costs and the budgeting process in order to keep costs/assessments down
- Questions from homeowners to Board Members are many times met with hostility
 - a. I have been respectful in asking my questions at meetings and I expect to be answered and addressed in the same manner (i.e. no throat-slashing gestures when asking a question regarding postage costs)
 - b. My only goal is, and has been, to keep assessments at a reasonable level

Sincerely,



Todd A. Stevens

11/12/2016

3950

				Description	Qty	Cost	Amount
EQC	3486899	12/12/2013	David M Lehn	Disb:Checks Mailed 1oz (less than 5 pieces)	2	0.56	1.12
	3497879	12/20/2013	David M Lehn	Disb:Checks Mailed 1oz (less than 5 pieces)	3	0.56	1.68
	3468899	12/02/2013	David M Lehn	Disb:Checks Printed	12	0.15	1.80
	3468900	12/02/2013	David M Lehn	Disb:Checks Printed	12	0.15	1.80
	3477662	12/06/2013	Shannon Andal	Disb:Letter - Returned Mail (#10 envelope,1 oz. postage)	1	0.56	0.56
	3487510	12/12/2013	Lynnett Gallagher	Disb:Lien Notice not Certified (#10 envelope,1 oz. postage)	1	0.56	0.56
	3467856	11/27/2013	Patrick Barker	Disb>Welcome Packet without/CD (6 X 9 envelope, #9 remit, surepay and postage)	1	6.00	6.00
	3475820	12/05/2013	Patrick Barker	Disb>Welcome Packet without/CD (6 X 9 envelope, #9 remit, surepay and postage)	1	6.00	6.00
Group Total:							43.57

PPP

RS18232	12/18/2013	Late Notice					
				HOA Postage Cost	101	0.46	46.46
				HOA Printing Cost	101	0.50	50.50
				HOA Processing Cost	101	0.20	20.20
							117.16
RS17363	12/4/2013	Invoice					
				HOA Processing Cost	78	0.20	15.60
				HOA Postage Cost	78	0.46	35.88
				HOA Printing Cost	78	0.87	67.86
							119.34
RS17365	12/11/2013	General					
				Int'l Postage	6	1.63	9.78
				Coupon Book	437	5.00	2185.00
				CB Inserts	1311	0.15	196.65
							2391.43
Group Total:							2627.93
Entity Total:							2774.57

Date Range = 11/21/2014 to 12/20/2014

3950

			Description	Qty	Cost	Amount
4076820	12/11/2014	Brent Berner	22:Homeowner Correspondence	2	0.15	0.3
4077738	12/12/2014	Juanita Reyes	22:Homeowner Correspondence	1	0.15	0.15
4077754	12/12/2014	Juanita Reyes	22:Homeowner Correspondence	1	0.15	0.15
4086651	12/17/2014	Brent Berner	22:Homeowner Correspondence	2	0.15	0.3
4086976	12/17/2014		22:Homeowner Correspondence	2	0.15	0.3
4087393	12/18/2014	Brent Berner	22:Homeowner Correspondence	2	0.15	0.3
4052597	11/25/2014	Brent Berner	27:Governing Documents	38	0.15	5.7
4059220	12/02/2014	April Mueller	31:Violation Letters	29	0.15	4.35
4065424	12/05/2014	Liz Miller	31:Violation Letters	1	0.15	0.15
4076851	12/11/2014		31:Violation Letters	1	0.15	0.15
4088436	12/18/2014		31:Violation Letters	1	0.15	0.15
4045716	11/21/2014	Vivianna Mendoza	Disb:Checks Mailed 1oz (less than 5 pieces)	3	0.59	1.77
4051920	11/25/2014	Vivianna Mendoza	Disb:Checks Mailed 1oz (less than 5 pieces)	2	0.59	1.18
4076709	12/11/2014	Vivianna Mendoza	Disb:Checks Mailed 1oz (less than 5 pieces)	1	0.59	0.59
4089132	12/18/2014	Vivianna Mendoza	Disb:Checks Mailed 1oz (less than 5 pieces)	1	0.59	0.59
4089161	12/18/2014	Vivianna Mendoza	Disb:Checks Mailed 1oz (less than 5 pieces)	1	0.59	0.59
4059657	12/02/2014	Vivianna Mendoza	Disb:Checks Printed	10	0.15	1.5
4079176	12/12/2014	Juanita Reyes	Disb:Letter - Community Access w/SASE (Tyvek SASE postage)	1	3.97	3.97
4082314	12/16/2014	Julia Blackshear	Disb:Lien Notice not Certified (#10 envelope, 1 oz postage)	2	0.59	1.18
4059549	12/02/2014	Brandy Freeman	Disb>Welcome Packet without/CD (6 x 9 envelope, #9 remit, Surepay and postage)	1	6	6
4073827	12/10/2014	Samantha Cox	Disb>Welcome Packet without/CD (6 x 9 envelope, #9 remit, Surepay and postage)	2	6	12
Group Total:						65.37

PPP

PR-538554 11/21/2014 Late

HOA Postage Cost	95	0.49	46.55
HOA Printing Cost	95	0.5	47.5
HOA Processing Cost	95	0.2	19
Int'l Postage	2	0.76	1.52
			114.57

PR-547583 11/21/2014 General

HOA Postage Cost	86	0.49	42.14
HOA Printing Cost	86	0.59	50.74
HOA Processing Cost	86	0.1	8.6
			101.48

PR-592553 12/17/2014 Late

HOA Postage Cost	100	0.49	49
HOA Printing Cost	100	0.5	50
HOA Processing Cost	100	0.2	20
Int'l Postage	3	0.76	2.28
			121.28

PR-547608 11/21/2014 Coupons

HOA Printing Cost	429	0.44	188.76
HOA Processing Cost	429	5.1	2187.9
			2376.66

PR-576344 12/8/2014 Demand

HOA Processing Cost	16	0.2	3.2
HOA Postage Cost	16	0.49	7.84

1425765

Bill to:

[Redacted]
[Redacted] AZ [Redacted]

R [Redacted] W [Redacted]
[Redacted]
[Redacted] ?

Attn: Accounts Payable

DUE UPON RECEIPT

Charge Date	Reference	Description	Amount
08/25/2015		Website Maint Fee 5154	257.50
08/25/2015		E-Document Fee 6135	10.00
08/25/2015		Management Fees 6135	2,329.86
08/25/2015		Lien 07/21-08/20/15 5159.001	175.00
08/25/2015		CpnBks 07/21-08/20/15 5135.03	5.00
08/25/2015		Dmnd 07/21-08/20/15 5169.001	200.00
08/25/2015		Atty Fees Paid 200.012	1.10
08/25/2015		Printing and Mailing 6135	314.50
TOTAL DUE			\$3,292.96

[Redacted]

Todd A. Stevens

From: [REDACTED]
Sent: Thursday, February 11, 2016 2:38 PM
To: Todd A. Stevens
Cc: [REDACTED]
Subject: Questions - Post HOA Meeting 1/19/2016

Please see below.

[REDACTED] Operations

From: Todd A. Stevens [mailto:todd@tascs.net]
Sent: Wednesday, February 10, 2016 6:39 PM
[REDACTED]
[REDACTED]
Subject: RE: Questions - Post HOA Meeting 1/19/2016

[Todd A. Stevens] Great, and I will assume this and the Meeting Minute purging was not a Board decision then. In addition, I will expect this item (2004's not the 2014 you sent), as well as all the missing meeting minutes and past audits in an email.

Performing reserve studies is a Board decision as it involves spending association funds. The reserve study is a guideline. There is no requirement for update at a specific point. Funds were well over the "fully funded" level. There were no problems with amenities. When the new study was done, the difference in monthly contribution, per homeowner, per month was only \$0.11. There were more than enough funds to cover the very small change.

Both Reserve studies are on the web site.

There are no missing minutes on the web site to my knowledge. Executive meeting minutes are not open due to privacy etc., the Board does not meet every month, state statute only requires minutes to be maintained for 3 years.

[Todd A. Stevens] Here is a thought: BEFORE increasing assessments, get a reserve study, especially if one has not been performed in years. I'm sure any homeowner would rather pay \$1 one time for the study instead of an additional \$3-7/month. Also, the new study was done in 2014, well past the financial crisis and after a bunch of new assets have been implemented, so it is a moot point, apples to oranges, not relevant.

There was not an increase in assessments due to a need for reserve funds. As stated before, the main driver was the huge increase in water utility rates.

Yes, as stated we train Board members. In some HOAs, some Board members refuse training. It's not a requirement.

[Todd A. Stevens] I guess they weren't trained that a vendor should not be the Board's Treasurer and control its finances. You may want to look into your HOA training curriculum; it should be different than your internal AAM curriculum.

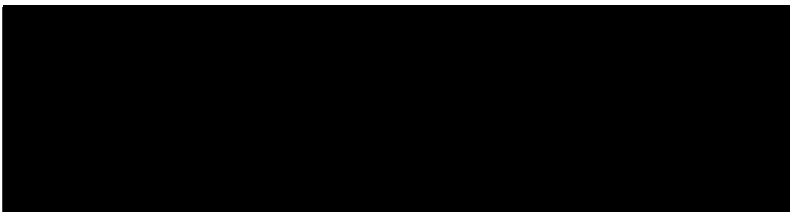
Again, I am not the Board Treasurer. Check the government web site, it clearly states who is the treasurer.

AAM's Staff Accountants hold college degrees and there are CPAs in the company

Why is there not a line item amount in the annual budget for the coupon books? Each household gets at least one new book each year correct? Shouldn't that be accounted for with a variance on new owners moving in during the year? Somewhere in the neighborhood of \$2700 per annum. It was amortized across the postage/copies line item. How many homes will be sold in a specific year and which month is pure conjecture, and in the scope of this budget level, of low consequence.

Finally, if you forward all homeowner questions/concerns to the Board President as you say, why not just have homeowners able to contact that person directly? In addition, Board President Jim Oravetz stated one of your functions as Treasurer is to not inundate him and the Board members with questions/concerns. Can you see where the aforementioned conflict of interest arises yet again? This has been asked and answered, by me and also the Board in a prior meeting. Again, I'm not the treasurer.

Thank you for your answers. I'll see you next month.



Date Range = 10/21/2014 to 11/20/2014

3950

			Description	Qty	Cost	Amount
4031187	11/13/2014	Vivianna Mendoza	Disb Checks Mailed 1oz (less than 5 pieces)	1	0.59	1.18
4031264	11/13/2014	Vivianna Mendoza	Disb Checks Mailed 1oz (less than 5 pieces)	1	0.59	0.59
4012741	11/04/2014	Vivianna Mendoza	Disb Checks Printed	13	0.15	1.95
4037642	11/18/2014	Julia Blackshear	Disb Lien Notice not Certified (#10 envelope, 1 oz. postage)	1	0.59	0.59
4037644	11/18/2014	Julia Blackshear	Disb Lien Notice not Certified (#10 envelope, 1 oz. postage)	3	0.59	1.77
4000392	10/28/2014	Mike Guilford	Disb Welcome Packet without/CD (6 x 9 envelope, #9 remit, surerpay and postage)	1	6	6
4036534	11/17/2014	Mike Guilford	Disb Welcome Packet without/CD (6 x 9 envelope, #9 remit, surerpay and postage)	1	6	6
Group Total:						53.49

PPP

PR-499780	10/21/2014	Late				
			HOA Printing Cost	103	0.5	51.5
			Int'l Postage	2	0.76	1.52
			HOA Postage Cost	103	0.49	50.47
			HOA Processing Cost	103	0.2	20.6
Group Total:						124.09

PR-513921	11/7/2014	Demand				
			HOA Printing Cost	9	0.2	1.8
			HOA Postage Cost	9	0.49	4.41
			HOA Processing Cost	9	0.2	1.8
Group Total:						8.01

PR-520564	11/14/2014	General				
			HOA Printing Cost	86	0.52	44.72
			Int'l Postage	86	0.76	65.36
			HOA Postage Cost	86	0.49	42.14
			HOA Processing Cost	86	0.1	8.6
Group Total:						160.82
Entity Total:						429.46

3950

			Description	Qty	Cost	Amount
4700377	12/09/2015	Liz Miller	19: Architectural	1	0.8	0.8
4700379	12/09/2015	Liz Miller	19: Architectural	6	0.15	0.9
4705131	12/11/2015	Liz Miller	19: Architectural	1	0.15	0.15
4705140	12/11/2015	Liz Miller	19: Architectural	1	0.15	0.15
4706717	12/11/2015	Liz Miller	19: Architectural	1	0.15	0.15
4706723	12/11/2015	Liz Miller	19: Architectural	1	0.15	0.15
4704058	12/10/2015	Liz Miller	21: General Correspondence	1	0.15	0.15
4680046	11/23/2015	Brent Berner	22: Homeowner Correspondence	3	0.15	0.45
4690387	12/02/2015	Evangelina Rivas	22: Homeowner Correspondence	1	0.15	0.15
4690411	12/02/2015	Evangelina Rivas	22: Homeowner Correspondence	1	0.15	0.15
4690430	12/02/2015	Evangelina Rivas	22: Homeowner Correspondence	1	0.15	0.15
4692062	12/03/2015	Brent Berner	22: Homeowner Correspondence	2	0.15	0.3
4692158	12/03/2015	Brent Berner	22: Homeowner Correspondence	2	0.15	0.3
4692187	12/03/2015	Brent Berner	22: Homeowner Correspondence	2	0.15	0.3
4692826	12/03/2015		22: Homeowner Correspondence	1	0.15	0.15
4697255	12/07/2015		22: Homeowner Correspondence	1	0.15	0.15
4702998	12/10/2015	Brent Berner	22: Homeowner Correspondence	1	0.15	0.15
4710959	12/15/2015	Brent Berner	22: Homeowner Correspondence	4	0.15	0.6
4711439	12/15/2015	Brent Berner	22: Homeowner Correspondence	1	0.15	0.15
4714267	12/16/2015		22: Homeowner Correspondence	1	0.15	0.15
4715196	12/17/2015	Brent Berner	22: Homeowner Correspondence	2	0.15	0.3
4715992	12/17/2015	Brent Berner	22: Homeowner Correspondence	1	0.8	0.8
4718287	12/18/2015	Evangelina Rivas	22: Homeowner Correspondence	1	0.15	0.15
4718290	12/18/2015	Evangelina Rivas	22: Homeowner Correspondence	1	0.15	0.15
4713733	12/16/2015	Rachel Forish	31: Violation Letters	1	0.15	0.15
4718291	12/18/2015	Evangelina Rivas	Disb: Coupon Book (#6 remit, 50 coupon, postage)	1	5	5
4701061	12/09/2015	Michelle Dennis	Disb: Letter - Surepay, Confirmation (Paper, #10 envelope, 1 oz, postage)	2	0.74	1.48
Group Total:						21.58

PPP

PR-870298 11/21/2015 Late

HOA Postage Cost	105	0.49	51.45
HOA Printing Cost	105	0.5	52.5
HOA Processing Cost	105	0.2	21
Int'l Postage	2	1.2	2.4
			127.35

PR-896407 12/1/2015 General

HOA Postage Cost	91	0.49	44.59
HOA Printing Cost	91	0.74	67.34
HOA Processing Cost	91	0.1	9.1
			121.03

PR-906324 12/4/2015 Demand

HOA Postage Cost	7	0.49	3.43
HOA Printing Cost	7	0.2	1.4
HOA Processing Cost	7	0.2	1.4
			6.23

PR-911750 12/7/2015 Postcard

HOA Postage Cost	516	0.35	180.6
HOA Printing Cost	516	0.13	67.08
Int'l Postage	10	1.2	12
			259.68

10. Who exactly creates the Annual Budgets

Response: The Budget process starts in July for the following year, using both past "actuals" and any known increase (such as utility rate increases). The Community Manager prepares 1 or more Draft budgets. These are then reviewed by upper management. Then they are reviewed again by the community Staff Accountant. Then the Draft budget is sent to the Board of Directors for their review prior to the Board meeting for them to review and develop their questions. There is then discussion (at an open Board meeting), changes and requested adjustments are then applied. This is the basic standard business practice, valley wide, regardless of the management company. The Legacy Parc budget is not approved at the first month of discussion, but in the following month when they meet again. This is why Legacy Parc sets a Board meeting for both September and October.

11. Why isn't Board Secretary taking Board Meeting Minutes as per the By Laws

Who actually does so now, what company do they work for

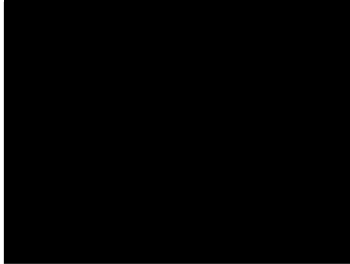
Response: The HOA is a licensed corporation. The minutes are meeting records. They must be done professionally. Very few Boards do their own minutes as the board member cannot both participate in the meeting and take the minutes. In some boards that have tried to do their own, they are most often done late, details forgotten, or lost. Our minutes are completed and sent to the manager within the next 2 days, and are done by a trained minute taker (who is not working on the management companies time. The Board can further outsource this and a significant increase in cost. The Board has not chosen to do this, again, as a matter of cost control.

12. Why was the 5135.3 Coupon Book (under Postage and Copies) item introduced in June of 2015?

How were these accounted for previously

When did the books first get implemented

Response: Coupon books have always been charged to Line Item 5135. Coupon books were implemented in 2009. During the economic down turn, the Board decided to bill monthly so the homeowner payments would be in smaller amounts and easier for the homeowner as well as support fewer delinquencies. Any homeowner could still pay multiple months, but this gave them flexibility to meet their personal financial needs. As stated above (in item 1) to control costs, the Board went to coupon books to save the community \$4,779 a year.



SUPPLEMENTAL COSTS

- Assessment Invoices (if applicable)- \$0.50 (price does not include cost for envelopes and postage)
- Monthly Electronic Financial Fee - \$10.00
- Form 1099 - \$10.00 per applicable vendor
- Copies - \$0.15
- Envelopes - \$0.10, (additional charge if specialty size required for mailings)
- Postage - current rate
- Coupon Books (if applicable)- \$5.00 per unit (price includes cost for envelopes and postage)
- Notice of Community filing fee - \$85.00 one time charge (Filing required by State statute)
- Statutory Agent Annual Fee - \$100.00
- Newsletters - \$75.00 setup (one time charge); Quarterly preparation - \$50.00 per hour
- Special Projects - \$100.00 per hour (Projects outside of the scope of the contract, approved by the Board of Directors)
- Special Assessment Collections - \$3.00 per owner
- Attendance at Meetings - **N/C for 12 months, Board and 1 Annual Meeting**, assuming Board Meetings will not exceed 2 ½ hours; an additional charge of \$100.00 per hour may apply if it exceeds the above time frame
- Special Meetings as approved by the Board of Directors- \$100.00 per hour
- Common Area Parcel Consolidations – fee dependent upon number of tracts for consolidation (ranges between \$400.00 - \$1,450.00)
- Welcome Packets- \$6.00 per unit Resales/ \$10.00 per unit New Build (price includes cost for envelopes and postage)
- Minute Taking can be negotiated separately
- Night Inspections to be negotiated by a 3rd party contractor

OWNER - MISCELLANEOUS COSTS

The following closing cost fees would be charged to the owner, they are not an Association fee:

- Re-sale Disclosure and Lien Estoppel Fee - \$365.00
- Disclosure/Lien Estoppel Update Fee - \$50.00
- Document Rush Fee - \$100.00
- Refinance Statement Fee - \$100.00
- Lender PUD Statement Fee – Standard \$75.00, Custom \$125.00
- Foreclosure/Research Fee - \$250.00
- Package Account for Attorney – New Accounts - \$75.00 (one time transaction)
- Collection Agency Package Fee - \$50.00 (one time transaction)
- Bankruptcy Monitoring Fee - \$100.00

The following collection fees would be the responsibility of the owner (billed to the Association, and reimbursed by the owner upon collection of the fees):

- Demand Letters - \$50.00 (See Exhibit B)
- Lien Fees - \$175.00 (includes all applicable filing fees) (See Exhibit C)





Year	JAN		FEB		MAR		APR		MAY		JUN		JUL		AUG		SEP		OCT		NOV		DEC	
	ACT	BUD	ACT	BUD	ACT	BUD	ACT	BUD	ACT	BUD	ACT	BUD	ACT	BUD	ACT	BUD	ACT	BUD	ACT	BUD	ACT	BUD	ACT	BUD
2007	148.60	150	118.79	150	0.00	150	275.00	150	111.29	150	115.60	150	105.69	150	109.91	150	128.07	150	114.52	150	119.73	150	153.80	150
2008	145.31	120	0.00	120	166.90	144	166.90	120	103.74	120	0.00	120	156.07	120	153.61	120	179.27	120	171.51	120	0.00	120	174.83	120
2009	172.19	144	175.14	144	166.90	144	170.98	144	149.16	144	155.62	144	156.07	144	162.04	144	155.62	144	182.81	144	0.00	144	176.66	144
2010	190.69	170	186.01	170	195.03	170	170.98	170	0.00	170	180.17	170	181.30	170	145.46	170	148.62	170	144.48	170	141.05	170	143.70	170
2011	158.08	180	171.55	180	174.71	180	157.56	180	154.49	180	158.19	180	155.41	180	155.47	180	153.14	180	171.11	180	166.68	180	155.84	180
2012	188.47	165	172.11	165	167.38	165	177.27	165	156.69	165	176.30	165	166.96	165	173.88	165	165.51	165	196.97	165	183.24	165	162.55	165
2013	186.58	190	170.12	175	175.25	165	177.80	165	177.69	160	180.46	175	178.81	170	157.22	175	181.66	155	205.34	170	196.36	165	189.57	155
2014	213.33	190	199.84	175	195.72	165	174.25	165	181.29	180	189.42	175	199.31	180	190.45	175	201.51	160	225.61	200	224.92	180	205.45	165
2015	234.12	225	212.11	200	244.15	200	212.93	200	198.75	180	189.61	200	193.99	170	183.86	175	409.30	190	0.00	210	212.05	200	207.61	200
2016	207.98	234	229.13	215	194.94	245	188.45	245	189.83	200														

denotes prior period actual not coming close to next period budget amount

Electricity [5205] Budget Comparison

4

Postage and Copies [5135] Budget Comparison

	JAN_ACT	JAN_BUD	FEB_ACT	FEB_BUD	MAR_ACT	MAR_BUD	APR_ACT	APR_BUD	MAY_ACT	MAY_BUD	JUN_ACT	JUN_BUD	JUL_ACT	JUL_BUD	AUG_ACT	AUG_BUD	SEP_ACT	SEP_BUD	OCT_ACT	OCT_BUD	NOV_ACT	NOV_BUD	DEC_ACT	DEC_BUD
2006	472.85	1500	1244.89	750	1527.83	300	266.43	1500	1088	300	564.96	300	139.69	1500	272.63	300	707.92	300	341.16	1500	383.12	300	513.18	300
2007	889.43	520	971.36	1295	1327.03	1295	395.6	520	305.53	520	106.92	520	140.14	520	230.78	520	928	520	341.16	520	208.92	520	513.18	520
2008	225.56	617	1,260.51	1081	2044.3	1081	184.74	617	365.83	550	100.45	550	280.18	550	445.24	617	1206.6	617	341.16	550	2403.61	617	2,470.04	550
2009	235.88	530	852.08	1580	1223.98	540	276.42	530	369.2	530	311.44	530	452.1	530	449.02	530	304.2	530	598.65	530	261.29	530	2,070.89	530
2010	1,213.73	530	1,320.76	1866	469.97	1560	336.98	435	369.2	435	311.44	435	572.8	435	354.34	435	381.35	435	253.81	435	217.72	435	2,500	2500
2011	1,036.47	1030	461.24	1030	408.12	435	437.83	435	470.36	470	446.7	435	512.32	435	285.83	435	363.11	435	287.61	435	261.29	435	2,070.89	435
2012	993.33	1377	936.22	1377	639.3	347	879.95	347	351.45	470	446.7	445	397.53	400	285.83	347	381.35	347	287.61	347	217.72	347	2,070.89	347
2013	846.58	990	1,157.58	935	622.35	640	279.07	880	351.45	470	446.7	445	655.5	400	285.83	347	381.35	360	189.54	285	217.72	285	2,070.89	285
2014	150.44	850	982.94	1160	555.41	640	357.46	280	210.82	350	269.5	350	250.37	250	324.5	350	479.64	360	312.55	285	217.72	285	2,816.74	285
2015	141.11	150	1363.32	1100	454.5	600	475.89	350	130.24	250	264.63	300	155.7	250	324.5	300	303.48	300	340.92	200	2,479.26	200	566.32	2785
2016	1,088.06	1377	1,384.41	1454	469.11	1377	256.68	440	344.53	250	264.63	300	155.7	250	324.5	300	303.48	300	340.92	200	2,479.26	200	566.32	2785

denotes prior period actual not even coming close next period budget amount

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